



Joint CSAC-League Homelessness Task Force
Monday, November 28, 2016 • 11:00 a.m. to 4:00 p.m.
Los Angeles City Hall • 200 N. Spring Street • Los Angeles, CA 90012
26th Floor, Tom Bradley Room

AGENDA

Oscar Villegas, County Supervisor, Yolo County, HTF Co-Chair
Stephany Aguilar, City Councilmember, City of Scotts Valley, HTF Co-Chair

- 11:00 a.m. **I. Welcome and Introductions**
Oscar Villegas, County Supervisor, Yolo County, HTF Co-Chair
Stephany Aguilar, City Councilmember, City of Scotts Valley, HTF Co-Chair
- 11:15 a.m. **II. Discussion: Moving Forward – Prioritizing HTF Goals and Outcomes**
Jennifer Whiting, Deputy Legislative Director, League
Attachment 1 – Results of 9/23/2016 Brainstorming Sessions
Attachment 2 – Draft Mission Statement and Goals and Outcomes (*Action*)
Attachment 3 – Draft Report Outline
Attachment 4 – Draft Meeting Dates/Locations (*Action*)
- 11:45 a.m. **III. Discussion: Existing Resources for Services and Programs**
 - **Is the list comprehensive?**
 - **What funding sources are working and which are not?**
 - **How would you change the funding sources if you could to improve outcomes?***Darby Kernan, Legislative Representative, CSAC*
Attachment 5 – Funding Fact Sheet
- 12:45 p.m. **IV. Lunch**
- 1:15 p.m. **V. Joint Presentation and Discussion:**
Los Angeles Efforts to Address Homelessness
John Wickham, Chief Legislative Analyst, City of Los Angeles
Phil Ansel, Director, Homeless Initiative, County of Los Angeles
- 2:15 p.m. **VI. Afternoon Break**
- 2:45 p.m. **VII. Presentation and Discussion: Ideas to Address Affordable Housing Crisis**
Jason Rhine, League of California Cities
Chris Lee, California State Association of Counties
- 3:45 p.m. **VIII. Concluding Remarks & Next Steps**
Oscar Villegas, County Supervisor, Yolo County, HTF Co-Chair
Stephany Aguilar, City Councilmember, City of Scotts Valley, HTF Co-Chair
- 4:00 p.m. **IX. Adjournment**

**Results of Task Force Brainstorming Session
September 23, 2016**

Theme: Develop Legislative Proposals
Emergency services – common funding mechanism
Construction costs – sites for future shelters – no statute that protects affordable housing
Use existing housing for affordable housing
Increase the production of affordable housing – alternative to By Right proposal
Is HCD right group or others, state task force?
State should be facilitating the use Medi-Cal funding for seniors
Coordinate federal and state funding
State technology databases don't talk
Develop systemic approach on state level. Coordinate state funding (which is currently fragmented)
Dedicated assistance for federal help
Coordinate/align services <ul style="list-style-type: none"> • Mental health services
Funding align with mission, federal funds

Theme: Explore and Share Information on Successful Local Strategies and Policies
Clearer Sense of what works, amount of resources needed to reach sustainable zero. Even if portion of population (critical to ask of state & federal gov's) (so big, take in pieces, overwhelming). Step by step process (ex.LA 2015 count, have analysis, have x, need y, gap need \$1.8 B just housing alone city LA; LA County \$429m per year plus additional one-time funds)
Identifying which strategies have been successful. Web-based data clearinghouse - Joint League-CSAC website <ul style="list-style-type: none"> • Copies of ordinances • Examples of Project • Fiscal analyses • Training • Reports • Checklist of responsibilities • Effective strategies in use
Best practices – flexible, creative <ul style="list-style-type: none"> • Means something different to everyone • Don't box ourselves in

<p>Planning Guide that cities/counties can use to combat homelessness</p> <ul style="list-style-type: none"> Define roles, examples of BP, examples of joint funding, data, projects
<p>Education: Push information out ASAP</p>
<p>ID who is responsible for what</p>
<p>Ideas to free up staff to be creative (electeds giving direction to staff to be creative)</p> <ul style="list-style-type: none"> MOUs More casual conversations (Beer drinking??)
<p>Resolutions from county/cities recognizing collaboration</p>
<p>Understand total cost</p>
<p>Figure out how to use the downstream savings to reinvest in services and programs upstream.</p>
<p>How to bring individualized, concrete services to people</p> <ul style="list-style-type: none"> Teach life skills Focus on whole-person care
<p>Identify and Address Challenges</p> <ul style="list-style-type: none"> “life on the street is fun” – reaction to outreach or resistance to services Political will/NIMBY Cost of housing Rental availability Financing/entitlements/development process Siting projects Encampment loss (Legal; Loss of source) Loss of existing affordable housing (physical, entitlements) Land use requirements Staff shortage Perception that homeless migrate & consequent fear of being magnet for homeless Eliminate cumbersome bureaucracy, ivory tower thinking
<p>Explore Non-Traditional Housing Options</p> <ul style="list-style-type: none"> People living together (non-traditional)
<p>Address ongoing costs</p>
<p>Housing</p> <p>Working with housing authorities</p> <p>Connect this conversation to affordable housing policy - Interest level for affordable housing is high right now</p> <p>Getting people to build rentals</p> <p>Explore different ways to approach housing affordability</p> <ul style="list-style-type: none"> Idea: Code enforcement funds – 10% goes to a trust for funding housing assistance programs
<p>Opportunity to change tenor/messaging of negative opportunity</p>
<p>Examine Best Practices from other states (NY, Utah)</p>

<p>Build Relationships</p> <ul style="list-style-type: none"> • County/city • Gov/non-gov • City/city
<p>Technology – need more money & expertise to adjust (BidFocus)</p> <ul style="list-style-type: none"> • Off the shelf data programs need tweaks for county/city needs • Integrated computer systems
<p>Include anti-poverty strategies in discussion (income strategies)</p> <ul style="list-style-type: none"> • Subsidies, SSI • Ongoing Operations
<p>People/Groups to Invite to Present:</p> <ul style="list-style-type: none"> • Housing authorities – voice to include • Representation of housing developers • Need to hear from public safety/explore role of public safety

<p>Theme: Create Long-Term Strategy to Continue Work and Information Sharing</p>
<p>Put our work in front of the legislature, administration, etc.</p>
<p>Create a report – vision, goals, strategic plan, success</p>
<p>Joint CSAC-League Conference on Homelessness to bring our task force work to all partners</p> <ul style="list-style-type: none"> • October 2017 meeting • Preparation for 2018 Legislative agenda

Theme: Don't let the "perfect" solution impede progress now. Should treat this like a crisis.

<p>Theme: Miscellaneous</p>
<p>What about persons without mental illness?</p>
<p>No Place Like Home</p>
<p>Engage non-traditional partners</p>



CSAC-League Joint Homelessness Task Force Mission Statement and Goals and Outcomes

Mission Statement

To identify, develop, and provide needed education, resources, and policy that cities and counties need to prevent, assist, and reduce the number of homeless individuals and families in our communities.

Goals and Outcomes

While meeting the mission statement above, the Task Force will not let the “perfect” solution impede progress now. California is experiencing a homelessness crisis, and the Task Force will treat it as such.

Task Force recommendations will include a long-term strategy to continue the work of the task force and information sharing. This will include a published report that includes:

- A list of essential elements of a local homelessness plan
- Examples of best practices
- A discussion of roles and responsibilities
- Information on existing programs, services and resources available to address various homeless populations
- Case studies from various local governments that are implementing local homelessness plans
- What data is needed and how to use that data
- An exploration of total costs of primary and secondary impacts and causes of homelessness
- Recommendations to increase availability of affordable housing

Information gathered will not be held until the release of the report, but instead published as available on a website to be referenced by all of California’s local governments.

The Task Force will also recommend changes to state and federal policy related to programs and services that further the goals of reducing homelessness in California. These recommendations will be provided to the respective policy bodies of each organization for consideration and adoption.

**CSAC-League Joint Homelessness Task Force
Final Report
Outline (Draft)**

Message from Co-Chairs

Executive Summary

Introduction

- I. Define the problem, root causes
- II. City and county role in addressing homelessness
- III. HTF goals and process
- IV. Description of report to follow

Issue by issue discussion

- I. Existing Resources, Services and Programs
- II. Homelessness Plans
- III. Affordable Housing
- IV. Data, Tools, and Resources

Best Practices and Case Studies

- I. What makes a best practice?
- II. What is working?
- III. Examples of City-County Collaboration?

Recommendations

- I. Legislation
- II. New funding Needed and How to Leverage Existing Funding
- III. Options for the Housing Spectrum
- IV. Best practices
- V. Data, tools and resources

Conclusion

**CSAC-League Joint Homelessness Task Force
Final Report
Outline with Notes (Draft)**

Message from Co-Chairs

- I. Why did cities and counties form this task force
- II. What compelled members to dedicate their time and resources
- III. Future of the task force

Executive Summary

Introduction

- I. Define the problem, root causes
- II. City and county role in addressing homelessness
- III. HTF goals and process
- IV. Description of report to follow

Issue by issue discussion

- I. Existing Resources, Services and Programs
 - a) What are they? Categorize by city, county, local, state, federal, also possibly by social services, mental health, law enforcement, land use & planning, etc.
 - i. Behavioral Health and Social Services
 - ii. Health (Whole Person Care, etc.)
 - iii. Law Enforcement (including re-entry)
 - iv. Housing and rapid rehousing
 - v. Employment training and services
 - vi. Veterans
 - vii. Homeless Youth
 - viii. Families
 - ix. Seniors
 - b) What works, what doesn't?
 - c) Using downstream savings for upstream services
 - i. Preventing incarceration and hospitalization (case studies? San Diego's Project 25, etc.)
- II. Homelessness Plans
 - a) What are essential elements?
 - i. Outline of local picture, including homeless count data
 - ii. Goals and objectives
 - iii. Unique local challenges and opportunities (example: we have a large youth itinerant population of each fall or we have a transit station or army barracks that can be used as a shelter, etc.)
 - iv. Inventory of existing resources, including funding

- v. Identify additional resources, actions, and programs that the city/county plans to do or take part in: No Place Like Home, Whole Person Care, siting grants, granny unit ordinances, etc.
 - vi. Identify community and government partners
 - b) Who should be at the table to develop?
 - c) What data is helpful?
 - i. Understand total cost
- III. Affordable Housing
 - a) Increasing the production of affordable housing
 - i. Revenues
 - 1. What revenues should be considered for a permanent source?
 - 2. Coordination of state and federal funding
 - 3. How to use downstream savings for upstream services
 - ii. What other tools would assist local government?
 - iii. What other streamlining ideas would assist local government?
 - 1. CEQA exemption extended to unincorporated areas
 - iv. Supporting the spectrum of housing in the community
 - 1. Permanent supportive units, temporary units, transitional housing, short-term emergency shelter, re-entry facilities, group homes, sober living homes, psychiatric facilities, elder care facilities, treatment and recovery facilities, veterans housing, worker housing, etc.
 - b) Using existing housing to address the shortage of affordable housing
 - c) Keeping affordable housing affordable for the long-term
 - d) Non-traditional housing options – second units?
- IV. Data, Tools, and Resources

Best Practices

- I. What makes a best practice?
- II. What is working?
- III. Examples of City-County Collaboration?

Recommendations

- I. Legislation
- II. New Funding Needed and How to Leverage Existing Funding
- III. Options for the Housing Spectrum
- IV. Best practices
- V. Data, tools and resources

Conclusion

HTF Meeting Dates and Locations (Draft)

*Aiming for Wednesdays and Thursdays

** Also assumes we meet every other month, so we can revise if they just want two more in person meetings

DATES

Meeting 3 – Yuba County

- Wednesday, January 25
- Thursday, January 26

Meeting 4 – San Bernardino County

- Wednesday, April 5
- Thursday, April 6
- Wednesday, April 12
- Thursday, April 13

Meeting 5 – San Francisco

- Wednesday, May 24
- Thursday, May 25
- Wednesday, May 31
- Thursday, June 1

Meeting 6 – San Joaquin

- Wednesday, July 26
- Thursday, July 27

Meeting 7 – San Diego

- Wednesday, September 27
- Wednesday, October 4
- Thursday, October 5